

CAA Strategy



Vision	Safe and secure aviation system – so people are safe and feel safe when they fly				
Our role	To facilitate the operation of a safe and secure aviation system				
How we deliver our role	We facilitate, influence and enable safety and security through the following activities: Policy and rule setting Education and engagement Certification and licensing Monitoring and investigation Security delivery				
What impact will we make?	We will work with the aviation sector to maintain high standards of safety and security, which provides the foundation for innovation, productivity and economic growth. Our efforts are focused on achieving these three main goals: Strengthen system safety and security We will improve New Zealand's alignment with international standards, enable the aviation sector to lift safety practices, focus on areas where there is the highest potential for harm and take a balanced approach to how we use our regulatory levers. Enable innovation We will keep pace with changes in the aviation system, ensure we are not a barrier to innovation, and collaborate with the sector to support safe integration of new technology in aviation. Drive efficiencies and deliver value We will actively manage our costs to operate as efficiently as possible. We will deliver our role in a responsive and timely way, especially for certifications and security screening. Business transformation will support efficiency improvements.				
Where will we focus our effort?	Alongside delivering our core role, we will make improvements in five key areas. These improvements will drive efficiency and timeliness in the delivery of our functions (especially certification and security screening), ensuring that we perform our core role effectively and provide value for money. Rules Improve regulatory framework and alignment Business transformation Transform our core services through technology Cost-base Improve financial and commercial management and maximise value for money Enablement Strengthen industry engagement and enablement Culture Building a strong and positive				
How will we know we are achieving our goals?	We will measure the impact of our role to effectively facilitate safety and security outcomes, the reduction in risk or harm, and the economic contribution of aviation to New Zealand. We will measure timeliness of service, the quality of our decisions and the cost to serve.				
Our values	Collaboration Transparency Integrity Respect Professionalism				

Inputs to align our strategic focus

Minister and Government expectations

Public expectations

Board priorities

- Improve certification timeliness
- Reduce passenger queues
- Strengthen rules framework
- Strengthen industry engagement and enablement
- Build a strong and positive CAA culture
- Make savings efficiencies and demonstrate value for money
- Prioritise the first principles funding review
- Achieve fiscal sustainability

Sector perspectives

ICAO global aviation safety and security plans

National aviation safety and security plans