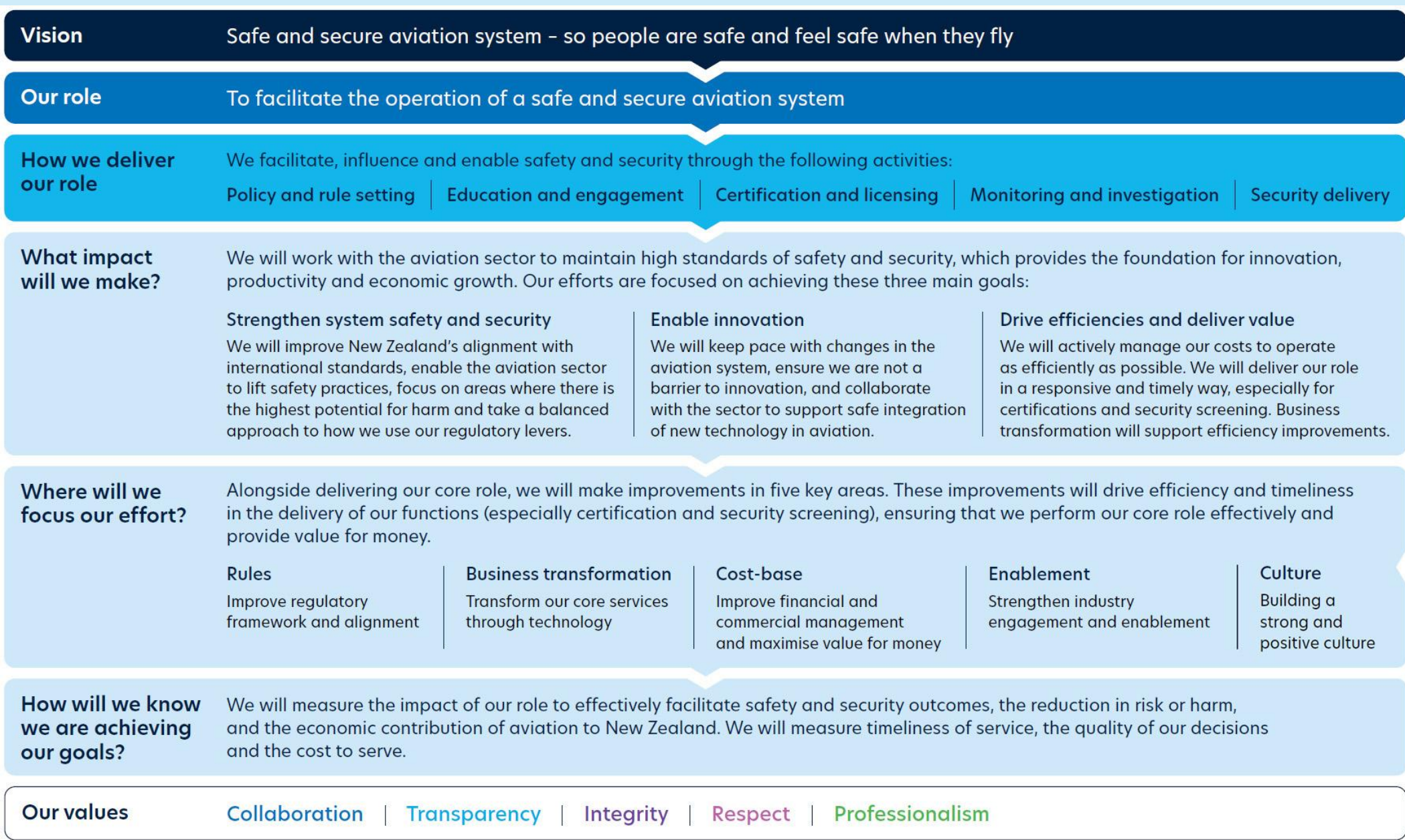




- Inputs to align our strategic focus
- Minister and Government expectations
- Public expectations
- Board priorities
 - Improve certification timeliness
 - Reduce passenger queues
 - Strengthen rules framework
 - Strengthen industry engagement and enablement
 - Build a strong and positive CAA culture
 - Make savings efficiencies and demonstrate value for money
 - Prioritise the first principles funding review
 - Achieve fiscal sustainability
- Sector perspectives
- ICAO global aviation safety and security plans
- National aviation safety and security plans

Assurance and Governance

Establish the new quality and assurance oversight model (including oversight of AvSec), ensure the Board and ELT are supported to monitor, mitigate and address risks and issues, including through embedding the resolutions function, as well as communications and advice.

System, Strategy and Policy

Drive strategic clarity of the organisation, and ensure the organisation's work supports the achievement of objectives. Improve the delivery of operational policies and work-tools, and embed a strong focus on continuous improvement.

Aviation Safety Oversight

Improve certification timeliness while maintaining delivery of core regulatory safety oversight functions. Embed intelligence-led and risk-based decision-making and supporting improvements to workflows and processes.

Aviation Security

Maintain high levels of passenger facilitation and throughput, while maintaining a focus on delivering security outcomes including assessing aviation security threats, identifying vulnerabilities, and reducing risks.

Regulatory Enablement and Response

Embed a high-functioning engagement, education and interventions function, deliver fit for purpose regulatory intelligence and insight products, and continue to embed the investigation function changes, while maintaining strong relationships with industry.

People and Capability

Deliver a People Strategy and workforce plan, ensure a strong 'customer' focus through the embedding of the new people partnering model, and ensure leadership capability, and learning delivery is given priority focus

Corporate Services

Ensure frontline and core functions are enabled through a strong 'customer' focus, supported by ensuring value-for-money both in its own activities but actively driving efficiencies across the organisation.

Benefits realisation, metrics and indicators

Internal and Board oversight

Aviation Safety Oversight Group
Certification and Monitoring

